

# INTRODUCTION TO FINANCIAL ANALYSIS

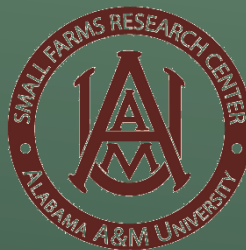


United States Department of Agriculture  
National Institute of Food and Agriculture

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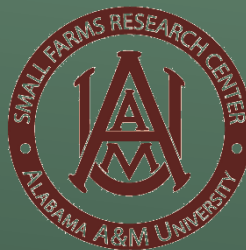
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# FINANCIAL ANALYSIS

- What is financial analysis?
- What do we need to know?
- How do we do the analysis?



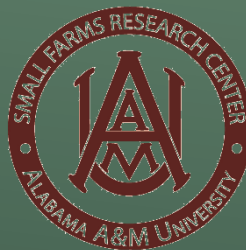
# WHAT IS FINANCIAL ANALYSIS

A process to set standards or norms

A means of takin stock of your business

A means of comparing performance to norms

A process for diagnosing problems

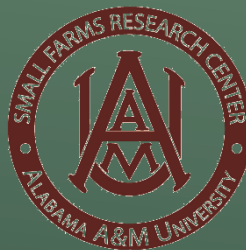


# WHERE DO WE GET FINANCIAL INFORMATION?

Based on data from financial statements

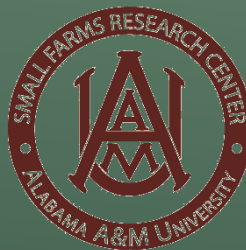
- Balance Sheet
- Income Statement (Profit and Loss Statement)
- Cash Flow Statement (Source and Uses of Funds )

Internal Monthly Statements and Annual Audits



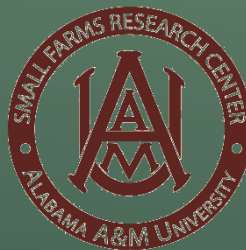
# WHAT DO WE NEED TO KNOW?

- Liquidity
- Solvency
- Profitability
- Efficiency



# HOW DO WE DO THE ANALYSIS?

- Combine data from balance sheet and income statements
- Calculate ratios to account for size differences

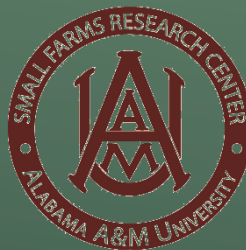


# WHAT IS LIQUIDITY?

A measure of the firm's ability to meet short-term liabilities with short-term assets

Key indicators of liquidity include working capital and the current ratio

- Working Capital = Current Assets – Current Liabilities
- Current Ratio = Current Assets / Current Liabilities





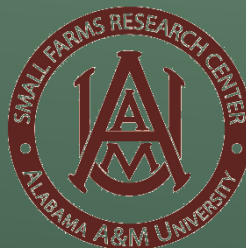
# WHAT IS SOLVENCY?

It Measures the firm's ability to meet long-term liabilities, preferably with long-term assets

Measures of long-term survivability

Key indicators include the debts to asset and debt to equity ratios

- Debt to Asset Ratio =  $\text{Total Liabilities} / \text{Total Assets}$
- Debt to Equity Ratio =  $\text{Total Liabilities} / \text{Net Worth}$

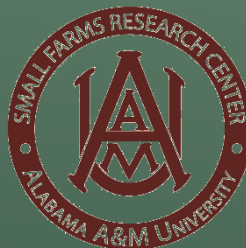


# WHAT IS PROFITABILITY?

Measures the ability of the firm to generate profits (savings)

Key indicators of profitability include Return on Assets (ROA) and Return on Equity (ROE)

- $ROA = (\text{Net Income} + \text{Interest Paid}) / \text{Total Assets}$
- $ROE = \text{Net Income} / \text{Net Worth (Total Equity)}$



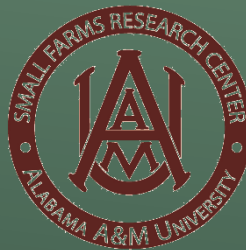
# WHAT IS EFFICIENCY?

Measures how well we are using our resources to produce results

Key indicators depend upon the business being considered

Some common measures include:

- Sales / Total Salaries
- Sales / Net Fixed Assets
- Sales / Inventory
- Equity Revolved / Local Net Worth
- Patronage Refunds/ Gross Margin

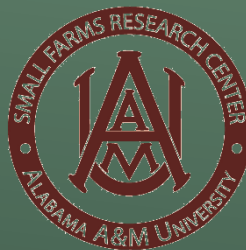


# EXERCISE #1 : EFFICIENCY MAVENS

Based upon the objectives of your cooperative, what are some useful measures of efficiency?

Use a Three-Way Rotation

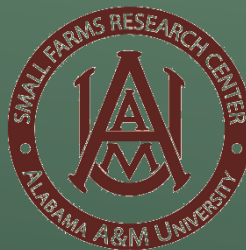
Can you do it in 20 minutes?!!



# EXERCISE #2 : WALKING THE WALK

Please calculate some liquidity solvency, profitability and efficiency measures for “Wilderness Co-op” for the three years shown.

Can you do it in 20 minutes?!!

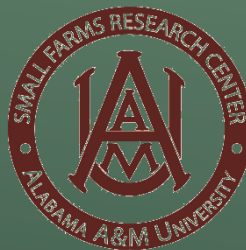


# GOING BEYOND THE NUMBERS

The values for liquidity, solvency and profitability are a starting point, not a destination

The best directions use this “information” to extract “knowledge”

Knowledge comes from understanding why the liquidity, solvency and profitability values are what they are



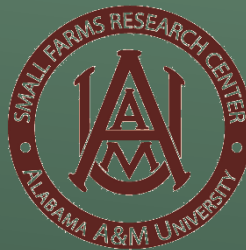
# EXERCISE #3 : “TELL ME A STORY”

Consider the data from Wilderness Co-op and your financial calculations

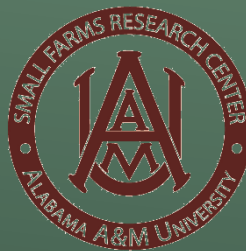
Come up with a story that could explain the observed trends, or

Come up with a list of questions to pose to management to find out what is going on.

Can you do it in 15 minutes ?!!



# CONCLUSIONS





***To learn more about managing your finances,  
please contacting us***

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